

# INDIAN RIVER CENTRAL SCHOOL DISTRICT

Managing Growth  
1985-2006 (and beyond)

# FORT DRUM PROFILE

## 1983

- Camp Drum
- Garrison staff of approximately 90
- Mission – NG/AR training and mobilization base

## 2003

- Fort Drum
- 10<sup>th</sup> Mountain Division (2 brigades)
- 10,729 soldiers; 5,043 spouses; 5,547 children
- Mob station for GWOT
- Retains NG/AR tng mission

## 2006

- Army Modularity transformation – 3 brigade combat teams
- 16,527 Soldiers; 6,971 spouses; 9,748 children

# Transformation Impacts

Functional Area	31 Dec 03 {Pre-Transformation Population}	29 Mar 06 {Current Population Growth to Date}	30 Mar 06 31 Mar 07 <sup>(1)</sup> {Projected Future Growth}	Projected End-Transformation Population (FY 06)
<b>Soldiers</b>	10,729	16,527 {Soldier Population Growth to Date + 5,798}	+ 120 {Projected Additional Soldier Population Growth}	16,647 (*) <sup>(2)</sup>  {Projected Total Increase + 5,918 (+ 55.15%) End-Transformation Soldier Population Growth} (*) Authorized Strengths IAW MTOE 3205 3 Mar 05
<b>Families (spouses)</b>	5,043	6,971 (**) {Family Growth to Date + 1,928} *EMILPO – 22 Jan 06	+ 287 (**) {Projected Additional Family Growth}	7,258 (**)  {Projected Total Increase + 2,215 End-Transformation Family Growth} (**) 43.9 % Current Married Average as of 22 Jan 06
<b>Children</b>	5,547	9,748 (***) {Children Growth to Date + 4,201} *EMILPO – 22 Jan 06	+ 399 (***) {Projected Additional Children Growth}	10,147 (***)  {Projected Total Increase + 4,600 End-Transformation Children Growth} (***) Based on 1.398 Children Each Family as of 22 Jan 06
<b>Total</b>	21,319	33,246 {Total Growth to Date + 11,927}	+ 806 {Projected Increase End-Transformation Military/Family Population}	34,052  Projected Total Increase + 12,733 (+ 59.72%) in Military/Family Population

(1) Date change reflects the deployment windows of major units which have an impact on Family/Children Growth.

(2) This number does not include additional units that are projected for stationing at Fort Drum {EN BN (513 personnel) – FY 08 / Medium Truck Company (170 personnel) - FY 08.

# SCHOOL DISTRICT PROFILE

## 1983

- Five Instructional Buildings
  - K-6 primary (4)
  - 7-12 secondary (1)
- 1 two bay bus garage
- Enrollment 1925
- Budget \$6.4M
- Primary industry - agriculture

## 1989-2003

- \$100M capital
- Over 40 buses

## 2003

- Eight Instructional Buildings
  - K-3 Primary (5)
  - 4-5 Intermediate (1)
  - 6-8 Middle (1)
  - 9-12 High (1)
- 12 Bay bus garage
- Enrollment 3597
- Staff tripled
- Budget \$48.1M
- Primary Industry – Military and agriculture

# AREA PROFILE

- County Population
  - 1980 – 88,151
  - 2000 – 111,738
- Seven school districts with major military impact
- Four school districts with lesser impact
- 2000 units of Army Community Housing (Section 801) in 8 communities
- Health care expanded
- Sewer and Water projects undertaken
- Civilian employee and contractor growth
- \$821,377,369 injected into economy in FY 05 (\$7.8B to date)
- Business growth (mall development)
- Canadian travel into area increases

# HINTS TO SURVIVE

Recognize the following:

- It will not be without pain
- You will do things that are educationally unacceptable, but they are necessary
  - Split sessions/double sessions
  - Utilization of non-class space as a class
  - Classroom text sets
  - Increased student teacher ratios
- The children will adapt
- The current experience will be complicated by the GWOT

# HINTS TO SURVIVE

- Work early and often with your post
- Determine where the housing is located
- Share information with the taxpaying, voting public early and often
- Develop a Business Plan

# BUSINESS PLAN

- Project population growth and patterns
- Look at available real estate
- Build in flexibility for the fluid numbers
- Involve the state early in a parallel funding effort
- Design new buildings with capability to expand
- Consider your demographics when prioritizing which building projects to undertake
- Plan your transportation growth
- Model staffing across the board for multiple contingencies

# FUNDING

- No single answer
- Bonding capacity will be stretched to its limits
- If available, use Industrial Development Authority as a funding source
- Consider BANs and RANs in the short term
- Lobby for special state legislation
- Lease in the short term
- Partner with industry
- Time borrowing to avoid arbitrage penalty with IRS
- Federal Grants may become available
- Look for energy savings technologies (NYSERDA grants)

# HINTS TO SURVIVE

- Be proactive – seek out help and be heard
- Involve the community
  - FDELIC
  - FDRLO
  - Chamber of Commerce
  - Board of Realtors
  - ASBO
  - City/Town/County Planning Boards
  - IDAs

# CONCLUSION

- Our area growth will exceed 10,000 children
- If you have to have a problem, this is the problem to have
- Expansion provides opportunities which otherwise would be out of reach